Financial Report for the Fiscal Year ended March 31, 2022

The following statements are an English translation of the original Japanese document. (All financial information has been prepared in accordance with accounting principles generally accepted in Japan.) Name of company... Taikisha Ltd. Stock Exchange..... Tokyo Stock Exchange Code..... 1979 Representative...... Koji Kato, President and Representative Director Headquarters Chief Executive TEL..... (03) 5338 - 5051 URL..... https://www.taikisha.co.jp/ Scheduled date for annual general meeting of shareholders : June 29, 2022 Scheduled date to commence dividends payments June 30, 2022 : June 29, 2022 Scheduled date to submit securities report : Supplemental materials prepared for financial results Yes : Briefing session of financial results :

Yes (for institutional investors and analysts) (Round down to one million yen)

(% indicates increase ratio over previous year)

1. Consolidated Operating Performance (April 1, 2021 through March 31, 2022) (1) Consolidated operating results

| | Sales | | Operating in | ncome | Ordin | ary income | | Profit attribut | |
|---|-----------------------------|--------|---------------------------|--------|----------------------------|--|-----|----------------------------|--------|
| | | | 1 0 | | | 5 | to | owners of p | parent |
| Year ended | million yen | % | million yen | % | million | yen % | | million yen | % |
| March 31, 2022 | 209,261 | 3.3 | 9,428 | (19.3) | 10,8 | 318 (12.0) | | 7,248 | (12.5) |
| March 31, 2021 | 202,548 (| 10.1) | 11,690 | (24.3) | 12,2 | 287 (23.2) | | 8,279 | (9.3) |
| (Note) Comprehensive incomeYear ended March 31, 20227,878 million yen(53.0) %Year ended March 31, 202116,748 million yen208.0 % | | | | | | | | | |
| | Basic earnings per share | Dilu | ted earnings per share | | f Profit to ers' Equity | Ratio of Ordin Income to To Assets | 5 | Ratio of Oj Income to N | |
| Year ended | yen | | yen | | % | | % | | % |
| March 31, 2022 | 212.69 | | - | | 5.9 | | 4.7 | | 4.5 |
| March 31, 2021 | 243.03 | | - | | 7.2 | | 5.5 | | 5.8 |
| (Note) Equity in earning | gs of affiliates Y | ear ei | nded March 31, 2 | 2022 | | (32) million | yen | | |

(Note) Equity in earnings of affiliates Year ended March 31, 2022

Year ended March 31, 2021

(65) million yen

(2) Consolidated financial position

| (_) 000000000000000000000000000000000000 | F | | | |
|--|--------------|----------------|----------------------|----------------------|
| | Total assets | Net assets | Equity capital ratio | Net assets per share |
| As of | million yen | million yen | % | yen |
| March 31, 2022 | 228,159 | 130,788 | 54.7 | 3,658.54 |
| March 31, 2021 | 228,855 | 126,311 | 52.9 | 3,552.69 |
| (Note) Shareholders' Equit | y As of M | March 31, 2022 | 124,695 million yen | |
| | As of M | Aarch 31, 2021 | 121,033 million yen | |

(3) Consolidated cash flows

| | Cash Flows from | Cash Flows from | Cash Flows from | Cash and cash equivalents |
|----------------|-----------------------------|----------------------|----------------------|---------------------------|
| | Operating Activities | Investing Activities | Financing Activities | at the end of period |
| Year ended | million yen | million yen | million yen | million yen |
| March 31, 2022 | (8,544) | (1,071) | 6,000 | 48,791 |
| March 31, 2021 | 973 | (6,913) | (1,435) | 50,670 |

2 Dividanda

| 2. Dividends | | | | | | | | |
|-----------------------|---------------------|-------|-----|----------|---------------------|---------------------------|--------------------------------|--|
| | Dividends per share | | | | | | Dividends | Ratio of |
| | 1Q | 2Q | 3Q | Year End | Total (annually) | Dividends Paid (Total) | Payout Ratio (Consolidated) | Dividends to Net Assets (Consolidated) |
| Year ended | yen | yen | yen | yen | yen | million yen | % | % |
| March 31, 2021 | — | 30.00 | _ | 60.00 | 90.00 | 3,078 | 37.0 | 2.7 |
| March 31, 2022 | _ | 30.00 | _ | 70.00 | 100.00 | 3,420 | 47.0 | 2.8 |
| Year ending March 31, | | | | | | | | |
| 2023 (Forecast) | _ | 50.00 | | 71.00 | 121.00 | | 46.6 | |

(Note) Dividends Paid (Total) for the fiscal year ended March 31, 2021 and March 31, 2022 includes dividends of 12 million year and of 12 million yen for treasury shares owned by trust assets of "Board Benefit Trust (BBT)" respectively.

May 16, 2022

3. Consolidated Earnings Forecast for Fiscal Year Ending March 31, 2023 (April 1, 2022 through March 31, 2023)

| (npm 1, 2022 throt | ign murch or, | 2020 |) | | | | (% indicate | s increas | se ratio over previous year) |
|----------------------|---------------------------------|-------|------------------------------------|---------|----------------|---------------------|----------------|-----------|------------------------------|
| | Sales | | Operating in | 00700 | Ordinary inc | omo | Profit attribu | table | Basic earnings per |
| | Sales | | Operating income Ordinary income t | | | to owners of parent | | share | |
| | million yen | % | million yen | % | million yen | % | million yen | % | yen |
| Half year | 92,400 (| (0.0) | 3,400 | 23.0 | 3,900 | 9.6 | 2,400 | 42.2 | 70.42 |
| Full year | 212,500 | 1.5 | 10,800 | 14.5 | 12,000 | 10.9 | 8,600 | 18.6 | 252.36 |
| 4. Others | | | | | | | | | |
| (1) Changes in signi | ficant subsidiari | ies d | uring the peri | od | | | | | |
| (Changes in spec | cified subsidiarie | es ac | companying | change | es in scope of | conso | lidation) | | : None |
| (2) Changes in accou | unting policies, | chan | ges in accour | nting e | stimates and i | restate | ments | | |
| | accounting poli | | | | | | | : | Yes |
| | accounting policies other than | | | | e | | | : | None |
| | Changes in accounting estimates | | | | | : | None | | |
| (iv) Restatemen | - | | | | | | | | None |
| (3) Number of share | | on sl | nares) | | | | | | |
| . , | of shares issued | | , | includ | ing treasury s | hares) | | | |
| | March 31, 2022 | | id of period (| meruu | 35,082,009 s | | | | |
| | | | | | , , | | | | |
| | March 31, 2021 | | | | 35,082,009 | snares | | | |
| · · · | of treasury share | | end of period | | | | | | |
| As of M | March 31, 2022 | | | | 998,559 s | shares | | | |
| As of N | March 31, 2021 | | | | 1,013,823 | shares | | | |
| (iii) Average n | umber of shares | s dur | ing the period | d | | | | | |
| · · · · · | nded March 31, | 2022 | 2 | | 34,078,868 | shares | | | |
| | nded March 31, | | | | 34,068,329 | | | | |
| _ • • • • • | | | | | - ,,,- | | | | |

(Note) The Company has introduced the "Board Benefit Trust (BBT)" as its performance-linked and share-based compensation plan and its own shares remaining in the Trust are included as treasury shares. The number of treasury shares owned by the Trust as of March 31, 2022 and as of March 31, 2021 are 120,700 and 136,400, respectively. The average number of treasury shares owned by the Trust for the year ended March 31, 2022 and for the year ended March 31, 2021 are 125,531 and 136,400, respectively.

(Reference) Summary of Non-Consolidated Operating Performance (1) Non-Consolidated Operating Performance (April 1, 2021 through March 31, 2022) (1) Non-Consolidated operating result (% ind

| (1) Non-Consolida | ited operating resu | | | 8 | , | , | crease ratio over pre | evious year) |
|-------------------|---------------------|-------|------------------|---------------|-------------|--------|-----------------------|--------------|
| | Sales Operating in | | come | Ordinary inco | ome | Profit | | |
| Year ended | million yen | % | million yen | % | million yen | % | million yen | % |
| March 31, 2022 | 107,435 | (1.1) | 5,989 | (8.3) | 11,323 | 5.9 | 7,657 | 13.1 |
| March 31, 2021 | 108,667 (| 18.1) | 6,530 | (20.1) | 10,690 | (5.7) | 6,769 | (11.5) |
| | Basic earnings per | Dilu | ted earnings per | | | | | |
| | share | | share | | | | | |
| Year ended | yen | | yen | | | | | |
| March 31, 2022 | 224.68 | | — | | | | | |
| March 31, 2021 | 198.69 | | _ | | | | | |

(2) Non-Consolidated financial position

| | Total assets | Net assets | Equity capital ratio | Net assets per share |
|----------------------------|--------------|-------------|----------------------|----------------------|
| As of | million yen | million yen | % | yen |
| March 31, 2022 | 148,593 | 103,110 | 69.4 | 3,025.25 |
| March 31, 2021 | 149,439 | 100,794 | 67.4 | 2,958.60 |
| (NI-t-) Chanabaldanal East | 4 A EN | A | 102 110 | |

(Note) Shareholders' Equity

As of March 31, 2022 As of March 31, 2021

103,110 million yen 100,794 million yen

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2. Non-Consolidated Earnings Forecast for Fiscal Year Ending March 31, 2023 (April 1, 2022 through March 31, 2023)

| (% indicates increase ratio over previous y | | | | | | | | | |
|---|-------------|------|--------------|--------|-------------|------|-----------------------------|--|--|
| | Sales | | Ordinary ind | come | Profit | | Basic earnings per share | | |
| | million yen | % | million yen | % | million yen | % | yen | | |
| Half year | 55,900 | 16.9 | 4,300 | 7.4 | 4,400 | 37.5 | 129.11 | | |
| Full year | 127,400 | 18.6 | 9,500 | (16.1) | 9,300 | 21.5 | 272.90 | | |

※ This financial report is not subject to audit procedures.

Explanation about the proper use of consolidated forecasts and other notes

The data and forward-looking statements disclosed herein are based on current information as of today, and may change depending upon various factors. The data and assumptions do not mean guaranteeing accomplishment of goals and projections, and may be changed at any time without notice. Consequently, the Company ask you to use this information at your discretion based upon your own judgment and information you may obtain through other sources. The company will not be liable for any damages that result from the use of this information.

1 Consolidated Financial Statements

(1) Consolidated Balance Sheets

| (1) Consondated Balance Sneets | | Millions of yen |
|---|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 52,059 | 49,085 |
| Notes receivable, accounts receivable from completed construction | 101,413 | 104,956 |
| contracts and other | 2 000 | 2 000 |
| Securities | 2,000 | 3,000 |
| Costs on uncompleted construction contracts | 1,816 | 1,775 |
| Raw materials and supplies | 679 | 1,007 |
| Other | 8,068 | 9,084 |
| Allowance for doubtful accounts | (649) | (718) |
| Total current assets | 165,387 | 168,190 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 8,035 | 8,389 |
| Machinery, vehicles, tools, furniture and fixtures | 11,720 | 13,756 |
| Land | 1,772 | 1,737 |
| Other | 553 | 639 |
| Accumulated depreciation | (11,931) | (13,279) |
| Total property, plant and equipment | 10,150 | 11,243 |
| Intangible assets | | |
| Goodwill | 4,084 | 3,966 |
| Customer-related assets | 1,389 | 1,334 |
| Other | 2,976 | 2,081 |
| Total intangible assets | 8,450 | 7,381 |
| Investments and other assets | | |
| Investment securities | 32,677 | 29,605 |
| Deferred tax assets | 1,026 | 520 |
| Net defined benefit asset | 9,111 | 8,909 |
| Other | 2,100 | 2,710 |
| Allowance for doubtful accounts | (48) | (401) |
| Total investments and other assets | 44,866 | 41,344 |
| Total non-current assets | 63,468 | 59,969 |
| Total assets | 228,855 | 228,159 |

| | | Millions of yen |
|--|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Liabilities | | |
| Current liabilities | | |
| Notes payable, accounts payable for construction contracts and other | 52,050 | 47,102 |
| Short-term loans payable | 6,588 | 15,535 |
| Income taxes payable | 1,607 | 1,672 |
| Advances received on uncompleted construction contracts | 14,200 | 6,901 |
| Provision for warranties for completed construction | 475 | 714 |
| Provision for loss on construction contracts | 403 | 392 |
| Provision for directors' bonuses | 63 | 43 |
| Other | 11,528 | 9,524 |
| Total current liabilities | 86,919 | 81,886 |
| Non-current liabilities | | |
| Long-term loans payable | 4,769 | 5,605 |
| Deferred tax liabilities | 8,821 | 7.877 |
| Provision for directors' retirement benefits | 40 | 44 |
| Provision for share-based remuneration for directors | 171 | 145 |
| Net defined benefit liability | 1,507 | 1,462 |
| Other | 315 | 349 |
| Total non-current liabilities | 15,625 | 15,484 |
| Total liabilities | 102,544 | 97,371 |
| Net assets | | ,., |
| Shareholders' equity | | |
| Capital stock | 6,455 | 6,455 |
| Capital surplus | 5,058 | 5,058 |
| Retained earnings | 95,701 | 99,893 |
| Treasury shares | (2,594) | (2,544 |
| Total shareholders' equity | 104,620 | 108,862 |
| Accumulated other comprehensive income | | 100,002 |
| Valuation difference on available-for-sale securities | 14,237 | 11,908 |
| Deferred gains or losses on hedges | (3) | (25 |
| Foreign currency translation adjustment | (237) | 2,017 |
| Accumulated remeasurements of defined benefit plans | 2,416 | 1,932 |
| Total accumulated other comprehensive income | 16,412 | 15,833 |
| Non-controlling interests | 5,277 | 6,092 |
| Total net assets | 126,311 | 130,788 |
| Total liabilities and net assets | 228,855 | 228,159 |

(2) Consolidated Income Statements and Consolidated Statements of Comprehensive Income Consolidated Income Statements

| | Voor onde 1 | Millions of yer |
|---|------------------------------|------------------------------|
| | Year ended | Year ended |
| | March 31, 2021 | March 31, 2022 |
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Net sales of completed construction contracts | 202,548 | 209,261 |
| Cost of sales of completed construction contracts | 168,521 | 177,646 |
| Gross profit on completed construction contracts | 34,027 | 31,614 |
| Selling, general and administrative expenses | | |
| Directors' compensations | 870 | 931 |
| Employees' salaries and allowances | 8,538 | 8,159 |
| Provision for directors' bonuses | 63 | 43 |
| Retirement benefit expenses | 560 | 390 |
| Provision for directors' retirement benefits | 12 | 11 |
| Provision for share-based remuneration for directors | 61 | 40 |
| Correspondence and transportation expenses | 823 | 902 |
| Provision of allowance for doubtful accounts | 201 | 468 |
| Rents | 1,603 | 1,642 |
| Depreciation | 2,084 | 2,14 |
| Amortization of goodwill | 638 | 414 |
| Other | 6,878 | 7,034 |
| Total selling, general and administrative expenses | 22,336 | 22,180 |
| Operating income | 11,690 | 9,42 |
| Non-operating income | | , |
| Interest income | 291 | 259 |
| Dividend income | 593 | 65 |
| Dividend income of insurance | 145 | 159 |
| Real estate rent | 100 | 120 |
| Foreign exchange gains | _ | 31 |
| Other | 483 | 322 |
| Total non-operating income | 1,613 | 1,84 |
| Non-operating expenses | | 1,04 |
| Interest expenses | 173 | 30. |
| Sales discounts | 173 | |
| | 27 | 1 |
| Rent expenses on real estates Foreign exchange losses | 330 | |
| | | |
| Provision of allowance for doubtful accounts | 213 | 2 |
| Share of loss of entities accounted for using equity method | 65 | 3: |
| Other | 104 | 99 |
| Total non-operating expenses | 1,016 | 45 |
| Ordinary income | 12,287 | 10,818 |

| Extraordinary income618Gain on disposal of non-current assets618Gain on sales of investment securities-Gain on step acquisitions61Total extraordinary income680Extraordinary losses425Loss on disposal of non-current assets425Impairment loss0Total extraordinary losses0Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes3,512Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | | | Millions of yen |
|---|--|------------------------------|------------------------------|
| Apr. 1, 2020 - Mar. 31, 2021Apr. 1, 2021 - Mar. 31, 2021Extraordinary income618Gain on disposal of non-current assets618Gain on step acquisitions61Total extraordinary income680Extraordinary losses425Loss on disposal of non-current assets359Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes3,512Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | | Year ended | Year ended |
| Extraordinary income618Gain on disposal of non-current assets618Gain on sales of investment securities-Gain on step acquisitions61Total extraordinary income680Extraordinary losses425Loss on disposal of non-current assets425Impairment loss0Total extraordinary losses0Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes3,512Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | | March 31, 2021 | March 31, 2022 |
| Gain on disposal of non-current assets618Gain on sales of investment securities-1,1Gain on step acquisitions61-Total extraordinary income6801,2Extraordinary losses425-Loss on disposal of non-current assets425-Impairment loss359Loss on valuation of investment securities0-Total extraordinary losses784-Profit before income taxes12,18412,0Income taxes-current3,7553,1Income taxes-deferred(243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Gain on sales of investment securities1,1Gain on step acquisitions61Total extraordinary income6801,2Extraordinary losses425Loss on disposal of non-current assets425Impairment loss359Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes243)Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | Extraordinary income | | |
| Gain on step acquisitions61Total extraordinary income6801,2Extraordinary losses4251Loss on disposal of non-current assets4251Impairment loss3590Loss on valuation of investment securities01Total extraordinary losses12,18412,0Income taxes3,7553,1Income taxes-current3,7553,1Income taxes243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Gain on disposal of non-current assets | 618 | 50 |
| Total extraordinary income6801,2Extraordinary losses125Loss on disposal of non-current assets425Impairment loss359Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes-deferred(243)Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | Gain on sales of investment securities | - | 1,177 |
| Extraordinary lossesLoss on disposal of non-current assetsLoss on disposal of non-current assetsImpairment lossLoss on valuation of investment securitiesTotal extraordinary lossesProfit before income taxesIncome taxes-currentIncome taxes-deferred(243)Total income taxes3,5129rofitProfit attributable to non-controlling interests392 | Gain on step acquisitions | 61 | _ |
| Loss on disposal of non-current assets425Impairment loss359Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes-deferred(243)Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | Total extraordinary income | 680 | 1,228 |
| Impairment loss359Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes deferred(243)Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | Extraordinary losses | | |
| Loss on valuation of investment securities0Total extraordinary losses784Profit before income taxes12,184Income taxes-current3,755Income taxes deferred(243)Total income taxes3,512Profit8,671Profit attributable to non-controlling interests392 | Loss on disposal of non-current assets | 425 | 45 |
| Total extraordinary losses784Profit before income taxes12,18412,0Income taxes-current3,7553,1Income taxes-deferred(243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Impairment loss | 359 | 0 |
| Profit before income taxes12,18412,0Income taxes-current3,7553,1Income taxes-deferred(243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Loss on valuation of investment securities | 0 | - |
| Income taxes-current3,7553,1Income taxes-deferred(243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Total extraordinary losses | 784 | 45 |
| Income taxes-deferred(243)7Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Profit before income taxes | 12,184 | 12,001 |
| Total income taxes3,5123,9Profit8,6718,0Profit attributable to non-controlling interests3928 | Income taxes-current | 3,755 | 3,179 |
| Profit8,6718,0Profit attributable to non-controlling interests3928 | Income taxes-deferred | (243) | 753 |
| Profit attributable to non-controlling interests 392 8 | Total income taxes | 3,512 | 3,932 |
| | Profit | 8,671 | 8,068 |
| | Profit attributable to non-controlling interests | 392 | 820 |
| Profit attributable to owners of parent 8,279 7,2 | Profit attributable to owners of parent | 8,279 | 7,248 |

Consolidated Statements of Comprehensive Income

| | | Millions of yen |
|---|------------------------------|------------------------------|
| | Year ended | Year ended |
| | March 31, 2021 | March 31, 2022 |
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Profit | 8,671 | 8,068 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 5,860 | (2,329) |
| Deferred gains or losses on hedges | (3) | (22) |
| Foreign currency translation adjustment | (546) | 2,547 |
| Remeasurements of defined benefit plans | 2,758 | (455) |
| Share of other comprehensive income of entities accounted for using equity method | 6 | 69 |
| Total other comprehensive income | 8,076 | (190) |
| Comprehensive income | 16,748 | 7,878 |
| Comprehensive income attributable to : | | |
| Owners of parent | 16,245 | 6,669 |
| Non-controlling interests | 503 | 1,208 |

(3) Consolidated Statements of Changes in Net Assets

Year ended March 31, 2021 (April 1, 2020 through March 31, 2021)

Millions of yen Shareholders' equity Total Capital Capital Retained Treasury shareholders' stock surplus earnings shares equity 6,455 90,842 Balance at the beginning of current period 5,058 (2,593) 99,762 Cumulative effects of changes in _ accounting policies Restated balance 6,455 5,058 90,842 (2,593) 99,762 Changes of items during the period Dividends of surplus (3,420) (3,420) 8,279 8,279 Profit attributable to owners of parent Purchase of treasury shares (0)(0)Disposal of treasury shares _ Purchase of shares of consolidated subsidiaries Net changes of items other than shareholders' equity Total changes of items during the period 4,859 (0)4,858 Balance at the end of current period 6,455 5,058 95,701 (2,594) 104,620

Millions of yen

| | А | Accumulated other comprehensive income | | | | | |
|--|--|--|---|---|---|----------------------------------|---------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at the beginning of current period | 8,376 | (0) | 372 | (302) | 8,447 | 4,633 | 112,843 |
| Cumulative effects of changes in accounting policies | | | | | | | — |
| Restated balance | 8,376 | (0) | 372 | (302) | 8,447 | 4,633 | 112,843 |
| Changes of items during the period | | | | | | | |
| Dividends of surplus | | | | | | | (3,420) |
| Profit attributable to owners of parent | | | | | | | 8,279 |
| Purchase of treasury shares | | | | | | | (0) |
| Disposal of treasury shares | | | | | | | — |
| Purchase of shares of consolidated subsidiaries | | | | | | | _ |
| Net changes of items other than shareholders' equity | 5,860 | (3) | (610) | 2,718 | 7,965 | 644 | 8,609 |
| Total changes of items during the period | 5,860 | (3) | (610) | 2,718 | 7,965 | 644 | 13,468 |
| Balance at the end of current period | 14,237 | (3) | (237) | 2,416 | 16,412 | 5,277 | 126,311 |

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Year ended March 31, 2022 (April 1, 2021 through March 31, 2022)

| Total chaed Materi 51, 2022 (April 1, 2021 | | , - | , | Ν | lillions of yen |
|---|---------------|--------------------|-------------------|--------------------|----------------------------------|
| | | Sha | areholders' eq | uity | |
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at the beginning of current period | 6,455 | 5,058 | 95,701 | (2,594) | 104,620 |
| Cumulative effects of changes in accounting policies | | | 21 | | 21 |
| Restated balance | 6,455 | 5,058 | 95,723 | (2,594) | 104,642 |
| Changes of items during the period | | | | | |
| Dividends of surplus | | | (3,078) | | (3,078) |
| Profit attributable to owners of parent | | | 7,248 | | 7,248 |
| Purchase of treasury shares | | | | (1) | (1) |
| Disposal of treasury shares | | | | 51 | 51 |
| Purchase of shares of consolidated subsidiaries Net changes of items other than shareholders' equity | | (0) | | | (0) |
| Total changes of items during the period | - | (0) | 4,169 | 50 | 4,220 |
| Balance at the end of current period | 6,455 | 5,058 | 99,893 | (2,544) | 108,862 |

| | А | Accumulated other comprehensive income | | | | | |
|--|--|--|---|---|---|----------------------------------|---------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at the beginning of current period | 14,237 | (3) | (237) | 2,416 | 16,412 | 5,277 | 126,311 |
| Cumulative effects of changes in accounting policies | | | (1) | | (1) | (15) | 4 |
| Restated balance | 14,237 | (3) | (239) | 2,416 | 16,411 | 5,261 | 126,315 |
| Changes of items during the period | | | | | | | |
| Dividends of surplus | | | | | | | (3,078) |
| Profit attributable to owners of parent | | | | | | | 7,248 |
| Purchase of treasury shares | | | | | | | (1) |
| Disposal of treasury shares | | | | | | | 51 |
| Purchase of shares of consolidated subsidiaries | | | | (0) | (0) | | (0) |
| Net changes of items other than shareholders' equity | (2,329) | (21) | 2,256 | (484) | (578) | 830 | 251 |
| Total changes of items during the period | (2,329) | (21) | 2,256 | (484) | (578) | 830 | 4,472 |
| Balance at the end of current period | 11,908 | (25) | 2,017 | 1,932 | 15,833 | 6,092 | 130,788 |

Millions of yen

(4) Consolidated Statements of Cash Flows

| | | Millions of yen |
|---|------------------------------|------------------------------|
| | Year ended | Year ended |
| | March 31, 2021 | March 31, 2022 |
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Cash flows from operating activities | | |
| Profit before income taxes | 12,184 | 12,001 |
| Depreciation and amortization | 2,362 | 2,496 |
| Amortization of goodwill | 638 | 414 |
| Increase (decrease) in allowance for doubtful accounts | 304 | 385 |
| Increase (decrease) in provision for warranties for completed construction | (400) | 210 |
| Increase (decrease) in provision for loss on construction contracts | 114 | (16) |
| Increase (decrease) in provision for directors' retirement benefits | (10) | 4 |
| Increase (decrease) in provision for share-based remuneration for directors | 61 | (25) |
| Increase (decrease) in net defined benefit asset and liability | (97) | (572) |
| Interest and dividends income | (884) | (916) |
| Interest expenses | 173 | 303 |
| Gain on step acquisitions | (61) | - |
| Share of (profit) loss of entities accounted for using equity method | 65 | 32 |
| Loss (gain) on disposal of non-current assets | (193) | (4) |
| Loss (gain) on sales of investment securities | _ | (1,177) |
| Loss (gain) on valuation of investment securities | 0 | - |
| Decrease (increase) in notes and accounts receivable-trade | (4,096) | (846) |
| Decrease (increase) in inventories | 1,050 | (655) |
| Decrease (increase) in accounts receivable-other | (16) | (238) |
| Increase (decrease) in notes and accounts payable-trade | (6,558) | (6,473) |
| Increase (decrease) in advances received on uncompleted construction | (200) | (0.014) |
| contracts | (209) | (8,014) |
| Increase (decrease) in accrued consumption taxes | 423 | (423) |
| Increase (decrease) in deposits received | (550) | (69) |
| Increase (decrease) in accrued expenses | (29) | (196) |
| Other, net | (622) | (2,398) |
| Subtotal | 3,645 | (6,181) |
| Interest and dividends income received | 884 | 916 |
| Interest expenses paid | (173) | (303) |
| Income taxes paid | (3,382) | (2,976) |
| Net cash provided by (used in) operating activities | 973 | (8,544) |

| | Year ended March 31, 2021 | Millions of yen Year ended March 31, 2022 |
|--|------------------------------|---|
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Cash flows from investing activities | | |
| Payments into time deposits | (4,071) | (4,327) |
| Proceeds from withdrawal of time deposits | 3,023 | 4,433 |
| Purchase of property, plant and equipment and intangible assets | (2,270) | (2,314) |
| Proceeds from sales of property, plant and equipment and intangible assets | 824 | 151 |
| Purchase of investment securities | (14) | (501) |
| Proceeds from sales of investment securities | - | 1,455 |
| Proceeds from redemption of investment securities | 0 | 0 |
| Purchase of investment in capital of subsidiaries resulting in change in scope | (4.200) | |
| of consolidation | (4,290) | |
| Proceeds from purchase of shares of subsidiaries resulting in change in scope | 211 | |
| of consolidation | 311 | |
| Payments of long-term loans receivable | (54) | (35) |
| Collection of long-term loans receivable | 49 | 56 |
| Purchase of insurance funds | (0) | (0) |
| Proceeds from maturity of insurance funds | 1 | - |
| Purchase of long-term prepaid expenses | (20) | (9) |
| Other, net | (400) | 18 |
| Net cash provided by (used in) investing activities | (6,913) | (1,071) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | 565 | 8,389 |
| Proceeds from long-term loans payable | 4,601 | 3,438 |
| Repayment of long-term loans payable | (2,814) | (2,460) |
| Repayments of lease obligations | (100) | (95) |
| Net decrease (increase) in treasury shares | (0) | 50 |
| Cash dividends paid | (3,418) | (3,078) |
| Cash dividends paid to non-controlling interests | (267) | (239) |
| Payments from changes in ownership interests in subsidiaries that do not | · · · | |
| result in change in scope of consolidation | _ | (4) |
| Net cash provided by (used in) financing activities | (1,435) | 6,000 |
| Effect of exchange rate change on cash and cash equivalents | (799) | 1,737 |
| Net increase (decrease) in cash and cash equivalents | (8,175) | (1,878) |
| Cash and cash equivalents at beginning of period | 58,846 | 50,670 |
| Cash and cash equivalents at end of period | 50,670 | 48,791 |

(Change in accounting policy)

(Application of Accounting Standard for Revenue Recognition, etc.)

The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020, hereinafter referred to as "Revenue Recognition Accounting Standard"), etc. have been applied from the beginning of the consolidated fiscal year. In accordance with the Revenue Recognition Accounting Standard etc., revenue is recognized at the amount expected to be received in exchange for the promised goods or services when the control of the goods or services is transferred to the customer. Regarding construction contracts and so on, as a result of examining the identification of performance obligations and the timing of its satisfaction, revenue recognition method has been changed to recognize revenue over time after the application of the Revenue Recognition Accounting Standard etc., though previously the percentage-of-completion method had been applied for construction contracts for which the completion of a certain percentage of the entire work is reliably recognizable and the completed-contract method had been applied for the other construction contracts.

Regarding maintenance contracts and so on, as a result of examining the identification of performance obligations and the timing of its satisfaction, revenue recognition method has been changed to recognize revenue over time after the application of the Revenue Recognition Accounting Standard, though previously revenue had been recognized when service is completely rendered.

The progress of satisfaction of performance obligations in revenue recognition over time is measured by the ratio of incurred costs to estimated total costs (input methods). In addition, revenue is recognized by cost recovery method in case incurred costs are expected to be recoverable though the progress of satisfaction of performance obligations cannot be reasonably measured.

In addition, the sales discount recorded as non-operating expenses in the previous consolidated fiscal year is deducted from the net sales of completed construction contracts from this consolidated fiscal year.

The application of the Revenue Recognition Accounting Standard etc. is pursuant to the transitional treatment stipulated in the proviso of Paragraph 84 of the Revenue Recognition Accounting Standard. The cumulative effect when applying the Revenue Recognition Accounting Standard etc. retrospectively from before the beginning of the consolidated fiscal year is added to or subtracted from the retained earnings at the beginning of the consolidated fiscal year, and thus the Revenue Recognition Accounting Standard etc. have been applied from the beginning balance.

As a result, consolidated net sales of completed construction contracts increased by 208 million yen, consolidated cost of sales of completed construction contracts increased by 200 million yen, gross profit on completed construction contracts and operating income increased by 8 million yen, ordinary income and profit before income taxes increased by 21 million yen respectively. Also, beginning balance of retained earnings increased by 21 million yen, net assets per share increased by 0.63 yen respectively.

(Application of Accounting Standard for Fair Value Measurement, etc.)

The "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019, hereinafter referred to as "Fair Value Measurement Accounting Standard") etc., have been applied from the beginning of the consolidated fiscal year. In accordance with the transitional treatment stipulated in the Paragraph 19 of Fair Value Measurement Accounting Standard and stipulated in the Paragraph 44-2 of "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019), the new accounting policy stipulated by the Fair Value Measurement Accounting Standard, etc. are applied in the future. These applications have no impact on the consolidated financial statements.

(Additional information)

(Effects of the spread of COVID-19)

The future outlook of the world economy and market environment in our group are on a recovery trend due to widespread vaccine rollouts and so on, though they remain highly uncertain because the effects of the COVID-19 still continue due to widespread of new variant of the COVID-19 and so on.

Under these circumstances, accounting estimates for the valuation of fixed assets including goodwill and so on in the consolidated fiscal year are performed based on the assumption that capital investment will recover mainly in North America, Japan, China, India and so on in the future.

(Segment information)

(Application of Accounting Standard for Revenue Recognition, etc.)

As stated under "Change in accounting policy", the Revenue Recognition Accounting Standard, etc. have been applied from the beginning of the consolidated fiscal year. As a result of a change in the method of accounting treatment for revenue recognition, the method of measuring profit or loss in each reportable segment has also been changed accordingly.

Due to this change, compared with traditional method, net sales of completed construction contracts in Green Technology System increased by 92 million yen and segment profit in Green Technology System decreased by 13 million yen respectively. Also, net sales of completed construction contracts in Paint Finishing System increased by 115 million yen and segment profit in Paint Finishing System increased by 35 million yen respectively.

1. Sales, profits or losses, assets, liabilities and other items by reportable segments

Year ended March 31, 2021 (April 1, 2020 through March 31, 2021)

| Tear ended Water 51, 2021 (April | , | , , , | | | Millions of yen |
|---|-------------------------------------|------------------------------------|---------------|-----------|-----------------|
| |] | Reportable segments | Eliminations/ | | |
| | Green Technology System Division | Paint Finishing System Division | Total | Corporate | Consolidated |
| Sales | | | | | |
| Sales to customers | 134,051 | 68,497 | 202,548 | — | 202,548 |
| Intersegment | 6 | 0 | 7 | (7) | - |
| Total | 134,058 | 68,497 | 202,555 | (7) | 202,548 |
| Segment profit | 11,192 | 911 | 12,103 | 183 | 12,287 |
| Segment assets | 110,608 | 67,985 | 178,593 | 50,261 | 228,855 |
| Other items | | | | | |
| Depreciation expenses | 863 | 1,508 | 2,371 | (8) | 2,362 |
| Amortization of goodwill | 170 | 467 | 638 | — | 638 |
| Interest income | 147 | 147 | 295 | (4) | 291 |
| Interest expenses | 3 | 161 | 165 | 8 | 173 |
| Share of loss of entities accounted for using equity method | (0) | (64) | (65) | _ | (65) |
| Investments in associates accounted for using the equity method | 13 | 517 | 531 | _ | 531 |
| Increase in tangible and intangible assets | 5,483 | 1,693 | 7,176 | 383 | 7,560 |

(Note) 1. The amount of Eliminations/ Corporate is as follows:

(1) Eliminations/ Corporate of Segment profit of 183 million yen includes non-allocatable common profits (net amount of common profit and loss) of 184 million yen and other adjustment of minus 0 million yen.

Non-allocatable common profits are mainly general administrative expense, dividends income etc. those are not attributed to any reportable segments.

(2) Eliminations/ Corporate of Segment assets of 50,261 million yen are elimination of receivable and payable

etc. of minus 2,797 million yen and non-allocatable common assets those are not allocated to any segments of 53,059 million yen.

Non-allocatable common assets are mainly cash and deposit, securities, property, plant and equipment, intangible assets and net defined benefit asset etc. those are not attributed to any reportable segments.

(3) Eliminations/ Corporate of increase in tangible and intangible assets of 383 million yen are building and structure, machinery, equipment, vehicles, tools, furniture and fixtures and software etc. those are not attributed to any reportable segments.

(4) The allocation method of assets for reportable segments is different from that of related sales and expenses.

2. Segment profit is adjusted in the ordinary income of the consolidated income statement.

| Tear ended Waren 31, 2022 (April | -, | | | | Millions of yen |
|---|-------------------------------------|------------------------------------|---------------|-----------|-----------------|
| |] | Reportable segments | Eliminations/ | | |
| | Green Technology System Division | Paint Finishing System Division | Total | Corporate | Consolidated |
| Sales | | | | | |
| Sales to customers | 134,393 | 74,867 | 209,261 | - | 209,261 |
| Intersegment | 6 | 14 | 20 | (20) | — |
| Total | 134,399 | 74,882 | 209,282 | (20) | 209,261 |
| Segment profit | 9,302 | 667 | 9,969 | 849 | 10,818 |
| Segment assets | 109,420 | 70,719 | 180,139 | 48,019 | 228,159 |
| Other items | | | | | |
| Depreciation expenses | 1,052 | 1,461 | 2,513 | (17) | 2,496 |
| Amortization of goodwill | 362 | 52 | 414 | - | 414 |
| Interest income | 108 | 154 | 263 | (4) | 259 |
| Interest expenses | 3 | 294 | 298 | 5 | 303 |
| Share of loss of entities accounted for using equity method | (7) | (25) | (32) | _ | (32) |
| Investments in associates accounted for using the equity method | - | 559 | 559 | _ | 559 |
| Increase in tangible and intangible assets | 1,210 | 900 | 2,111 | 212 | 2,324 |

(Note) 1. The amount of Eliminations/ Corporate is as follows:

(1) Eliminations/ Corporate of Segment profit of 849 million yen includes non-allocatable common profits (net amount of common profit and loss) of 849 million yen and other adjustment of 0 million yen.

Non-allocatable common profits are mainly general administrative expense, dividends income etc. those are not attributed to any reportable segments.

(2) Eliminations/ Corporate of Segment assets of 48,019 million yen are elimination of receivable and payable

etc. of minus 3,312 million yen and non-allocatable common assets those are not allocated to any segments of 51,332 million yen.

Non-allocatable common assets are mainly cash and deposit, securities, property, plant and equipment, intangible assets and net defined benefit asset etc. those are not attributed to any reportable segments.

(3) Eliminations/ Corporate of increase in tangible and intangible assets of 212 million yen are building and structure, machinery, equipment, vehicles, tools, furniture and fixtures and software etc. those are not attributed to any reportable segments.

(4) The allocation method of assets for reportable segments is different from that of related sales and expenses.

2. Segment profit is adjusted in the ordinary income of the consolidated income statement.

2. Sales by regions

Year ended March 31, 2021 (April 1, 2020 through March 31, 2021)

| | | | 2020 through | | - / | | М | illions of yen | | | | | |
|---------|---------|---------|--------------|--------|-------|-------|----------|-----------------------------|--|------------|-------|-------|-------|
| | North | South E | ast Asia | East | Asia | | | | | | | | |
| Japan | America | | | | | | Thailand | Other South China Other Eas | | Other East | India | Other | Total |
| | | Thananu | East Asia | China | Asia | | | | | | | | |
| 109,757 | 19,697 | 16,267 | 19,072 | 13,319 | 2,649 | 5,488 | 16,296 | 202,548 | | | | | |

Year ended March 31, 2022 (April 1, 2021 through March 31, 2022)

| | | - | _ | | | | Μ | lillions of yen |
|---------|---------|----------|-------------|--------|------------|--------|--------|-----------------|
| | North | South E | ast Asia | East | Asia | | | |
| Japan | America | Thailand | Other South | China | Other East | India | Other | Total |
| | America | Thananu | East Asia | China | Asia | | | |
| 107,708 | 17,347 | 17,106 | 19,765 | 14,416 | 2,605 | 11,456 | 18,855 | 209,261 |

3. Property, plant and equipment As of March 31, 2021

| _ | | | | | | | Μ | lillions of yen |
|---|-------|----------|-----------|-------|-------|-------|-------|-----------------|
| | Japan | Thailand | Indonesia | China | India | Italy | Other | Total |
| | 4,758 | 515 | 208 | 506 | 1,794 | 1,818 | 548 | 10,150 |

| | | | | | | IVI | infons of yen |
|-------|----------|-----------|-------|-------|-------|-------|---------------|
| Japan | Thailand | Indonesia | China | India | Italy | Other | Total |
| 5,249 | 490 | 205 | 491 | 1,994 | 2,300 | 512 | 11,243 |

4. Impairment loss of the non-current assets by reportable segments Year ended March 31, 2021 (April 1, 2020 through March 31, 2021)

| | | | | M | fillions of yen |
|-----------------|------------------|---------------------|-------|---------------|-----------------|
| | ! | Reportable segments | | Eliminations/ | |
| | Green Technology | Paint Finishing | Total | Corporate | Consolidated |
| | System Division | System Division | Total | corporate | |
| Impairment loss | 156 | - | 156 | 202 | 359 |

N 4 · 11 ·

c

(Note) Eliminations/ Corporate is generated from impairment loss of idle assets.

Year ended March 31, 2022 (April 1, 2021 through March 31, 2022)

| ,,. | 1 / | Č , | , | Ν | fillions of yen |
|-----------------|------------------|---------------------|-------|----------------------------|-----------------|
| | | Reportable segments | | Eliminations | |
| | Green Technology | Paint Finishing | Total | Eliminations/ Corporate | Consolidated |
| | System Division | System Division | Total | Corporate | |
| Impairment loss | - | _ | _ | 0 | 0 |

(Note) Eliminations/ Corporate is generated from impairment loss of idle assets.

5. Amortization of goodwill and the unamortized balance by reportable segments As of March 31, 2021

| | | | | Ν | fillions of yen |
|------------------------------|------------------|---------------------|-------|---------------|-----------------|
| | J | Reportable segments | | Eliminations/ | |
| | Green Technology | Paint Finishing | Total | Corporate | Consolidated |
| | System Division | System Division | Total | Corporate | |
| Balance as of March 31, 2021 | 3,419 | 665 | 4,084 | - | 4,084 |

(Note) Amortization of goodwill is omitted because this information is already disclosed in "Sales, profits or losses, assets, liabilities and other items by reportable segments".

As of March 31, 2022

 Millions of yen

 Reportable segments

 Green Technology System Division
 Paint Finishing System Division
 Total
 Eliminations/ Corporate
 Consolidated

 Balance as of March 31, 2022
 3,282
 684
 3,966
 —
 3,966

(Note) Amortization of goodwill is omitted because this information is already disclosed in "Sales, profits or losses, assets, liabilities and other items by reportable segments".

(Significant subsequent events)

(Change in Consolidated Subsidiaries)

On April 19, 2022, the Company entered into a contract to transfer a portion of its shares in Geico.S.p.A. ("Geico") and the transfer has been completed on April 20, 2022.

With this share transfer, Geico and its consolidated subsidiaries, J-CO America Corporation, J-CO Mexico, S. de R.L. de C.V., Geico Brasil Ltda., Geico Paint Shop India Private Limited, Geico Painting System (Suzhou) Co., Ltd, "Geico Russia" LLC, Geico Taikisha GmbH, Geico Taikisha Controls d.o.o. and Process Solution Partner Rus LLC ("Geico Group") have been excluded from the scope of consolidation.

1. Reasons for the Share transfer

Since 2011, the Company has acquired 51.0% of Geico's outstanding shares and has been working to complement and strengthen the technological and market strengths of the two companies through the capital alliance with Geico.

Because of the continuing pandemic situation caused by the COVID-19 and the conflict between Russia and Ukraine which is expected to affect the capital investment of European automakers and cause a sharp rise in price of resource, materials and equipment, the Paint Finishing System business of the Company focuses on the automobile market in regions other than Europe in external collaboration with Geico and expands automation business areas other than the automobile market in order to improve medium- to long-term business value.

Given the above background and in accordance with the purpose of the Corporate Governance Code, the Company has decided to reduce the shareholding ratio in Geico from 51.0% to 14.5% from the view of focusing on capital efficiency.

| (1) Company name | Geico S.p.A. |
|-----------------------------|--|
| (2) Location | Cinisello Balsamo, Milan, Italy |
| (3) Representative & title | Daryush Arabnia, President and Chairman |
| (4) Description of business | Design and construction of paint finishing systems and plants for the automotive |
| (4) Description of business | industry |
| (5) Capita | EUR 3,627,000 (JPY 423 million) |
| (6) Date of establishment | December 1963 |
| (7) Major shareholders & | Taikisha Ltd. 51% |
| ratio of shareholding | Gecofin S.p.A. 49% |

2. Overview of consolidated subsidiary to be changed

3. Overview of the counterparty of the Share Transfer

| (1) Company name | Gecofin S.p.A. |
|------------------|---------------------------------|
| (2) Location | Cinisello Balsamo, Milan, Italy |

4. Schedule of the Share Transfer

| (1) Date of Board of Directors resolution | April 19, 2022 |
|---|----------------|
| (2) Contract date | April 19, 2022 |

5. Future outlook

As the result of this share transfer, though the Geico Group will be excluded from the scope of consolidation, the Company will maintain its global business Alliance with Geico and continue to collaborate on a project basis. The impact on financial results is currently being aggregated.

2 Non-consolidated Financial Statements (1) Balance Sheets (Non-consolidated)

Millions of yen

| ets urrent assets Cash and deposits Notes receivable-trade Electronically recorded monetary claims Accounts receivable from completed construction contracts Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Structures Accumulated depreciation Structures, net Machinery and equipment, net Vehicles | 19,308 302 1,855 62,691 2,000 448 135 359 2,409 1,384 (234) 90,660 4,532 | 22,145 258 2,046 60,373 3,000 36 183 393 3,006 1,497 (238 92,702 4,204 |
|---|--|--|
| Cash and deposits Notes receivable-trade Electronically recorded monetary claims Accounts receivable from completed construction contracts Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 302 1,855 62,691 2,000 448 135 359 2,409 1,384 (234) 90,660 | 258 2,046 60,373 3,000 36 183 393 3,006 1,497 (238 92,702 |
| Notes receivable-trade Electronically recorded monetary claims Accounts receivable from completed construction contracts Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 302 1,855 62,691 2,000 448 135 359 2,409 1,384 (234) 90,660 | 258 2,046 60,373 3,000 36 183 393 3,006 1,497 (238 92,702 |
| Electronically recorded monetary claims Accounts receivable from completed construction contracts Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 1,855 62,691 2,000 448 135 359 2,409 1,384 (234) 90,660 | 2,046 60,373 3,000 36 183 393 3,006 1,497 (238 92,702 |
| Accounts receivable from completed construction contracts Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 62,691 2,000 448 135 359 2,409 1,384 (234) 90,660 | 60,373 3,000 36 183 393 3,006 1,497 (238 92,702 |
| Securities Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 2,000 448 135 359 2,409 1,384 (234) 90,660 | 3,000 36 183 393 3,006 1,497 (238 92,702 |
| Costs on uncompleted construction contracts Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment, net | 448 135 359 2,409 1,384 (234) 90,660 | 36 183 393 3,006 1,497 (238 92,702 |
| Raw materials and supplies Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Structures Accumulated depreciation Structures Accumulated depreciation Machinery and equipment Machinery and equipment, net | 135 359 2,409 1,384 (234) 90,660 | 183 393 3,006 1,497 (238 92,702 |
| Prepaid expenses Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 359 2,409 1,384 (234) 90,660 | 393 3,006 1,497 (238 92,702 |
| Accounts receivable-other Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 2,409 1,384 (234) 90,660 | 3,006 1,497 (238 92,702 |
| Other Allowance for doubtful accounts Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 1,384 (234) 90,660 | 1,497 (238 92,702 |
| Allowance for doubtful accounts | (234) 90,660 | (238 92,702 |
| Total current assets on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 90,660 | 92,702 |
| on-current assets Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | | |
| Property, plant and equipment Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 4,532 | 4 204 |
| Buildings Accumulated depreciation Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 4,532 | 4 204 |
| Accumulated depreciation | 4,532 | 4 204 |
| Buildings, net Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | | 1,201 |
| Structures Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | (2,149) | (1,966 |
| Accumulated depreciation Structures, net Machinery and equipment Accumulated depreciation Machinery and equipment, net | 2,383 | 2,237 |
| Structures, net | 109 | 108 |
| Structures, net | (76) | (79 |
| Accumulated depreciation Machinery and equipment, net | 32 | 29 |
| Accumulated depreciation Machinery and equipment, net | 1,011 | 1,010 |
| Machinery and equipment, net | (692) | (733 |
| | 318 | 276 |
| | 1 | 1 |
| Accumulated depreciation | (0) | (0 |
| Vehicles, net | 0 | 0 |
| Tools, furniture and fixtures | 801 | 812 |
| Accumulated depreciation | (637) | (695 |
| Tools, furniture and fixtures, net | 164 | 117 |
| Land | 1,105 | 1,039 |
| Construction in progress | 79 | 58 |
| Total property, plant and equipment | 4,085 | 3,758 |
| | 4,085 | 5,730 |
| Intangible assets | 0 | 0 |
| Leasehold right Software | 0 | 0 |
| | 1,337 | 870 |
| Other Total intangible assets | 1,339 | 0 872 |

| Investments and other assets Investment securities Shares of subsidiaries and associates Investments in capital Long-term loans receivable Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 32,136 14,432 0 | As of March 31, 2022 29,033 14,454 0 |
|---|-----------------------|---|
| Investment securities Shares of subsidiaries and associates Investments in capital Long-term loans receivable Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total investments and other assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 14,432 | 14,454 |
| Shares of subsidiaries and associates Investments in capital Long-term loans receivable Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total assets Liabilities Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 14,432 | 14,454 |
| Investments in capital Long-term loans receivable Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | | |
| Long-term loans receivable Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 0 | 0 |
| Long-term loans receivable from employees Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets .iabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | - | |
| Lease and guarantee deposits Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | | 390 |
| Long-term prepaid expenses Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets .iabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 4 | 3 |
| Prepaid pension cost Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 1,265 | 1,253 |
| Claims provable in bankruptcy, claims provable in rehabilitation and other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 7 | 2 |
| other Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Current liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 5,502 | 6,116 |
| Other Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 0 | |
| Allowance for doubtful accounts Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 0 | _ |
| Total investments and other assets Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 9 | 9 |
| Total non-current assets Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | (4) | (3 |
| Total assets Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 53,354 | 51,260 |
| Liabilities Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 58,778 | 55,890 |
| Current liabilities Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 149,439 | 148,593 |
| Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | , | · · · · · · |
| Notes payable-trade Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | | |
| Electronically recorded obligations - operating Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 4,693 | 2,304 |
| Accounts payable for construction contracts Short-term loans payable Accounts payable-other | 13,018 | 13,620 |
| Short-term loans payable Accounts payable-other | 12,581 | 11,533 |
| Accounts payable-other | 2,357 | 2,522 |
| | 6,123 | 4,116 |
| Accrued expenses | 611 | 521 |
| Income taxes payable | 1,022 | 971 |
| Advances received on uncompleted construction contracts | 890 | 1,228 |
| Deposits received | 245 | 253 |
| Unearned revenue | 6 | 6 |
| Provision for warranties for completed construction | 184 | 203 |
| Provision for loss on construction contracts | 193 | 321 |
| Provision for directors' bonuses | 61 | 40 |
| Provision for business restructuring | _ | 2,461 |
| Other | 746 | 524 |
| Total current liabilities | 42,737 | 40,629 |
| Non-current liabilities | 12,707 | |
| Long-term loans payable | 176 | 100 |
| Deferred tax liabilities | 5,391 | 4,377 |
| Provision for retirement benefits | 97 | 114 |
| Provision for share-based remuneration for directors | 171 | 145 |
| Other | 71 | 145 |
| Total non-current liabilities | 5,907 | 4,852 |
| Total liabilities | 48,645 | 45,482 |

| | | Millions of yen |
|---|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 6,455 | 6,455 |
| Capital surplus | | |
| Legal capital surplus | 7,297 | 7,297 |
| Other capital surplus | 116 | 116 |
| Total capital surpluses | 7,413 | 7,413 |
| Retained earnings | | |
| Legal retained earnings | 1,613 | 1,613 |
| Other retained earnings | | |
| Reserve for reduction entry | 0 | 0 |
| Reserve for investment on information technology | 1,560 | 1,280 |
| General reserve | 35,720 | 35,720 |
| Retained earnings brought forward | 36,391 | 41,288 |
| Total retained earnings | 75,285 | 79,902 |
| Treasury shares | (2,594) | (2,544) |
| Total shareholders' equity | 86,559 | 91,227 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | 14,237 | 11,908 |
| Deferred gains or losses on hedges | (3) | (24) |
| Total valuation and translation adjustments | 14,234 | 11,883 |
| Total net assets | 100,794 | 103,110 |
| Total liabilities and net assets | 149,439 | 148,593 |

(2) Income Statements (Non-consolidated)

| | Year ended | Millions of yer Year ended |
|--|------------------------------|-------------------------------|
| | March 31, 2021 | March 31, 2022 |
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Net sales of completed construction contracts | 108,667 | 107,435 |
| Cost of sales of completed construction contracts | 88,998 | 88,83 |
| - | | , |
| Gross profit on completed construction contracts | 19,668 | 18,599 |
| Selling, general and administrative expenses | 200 | 250 |
| Directors' compensations | 399 | 359 |
| Employees' salaries and allowances | 6,039 | 5,56 |
| Provision for directors' bonuses | 61 | 40 |
| Retirement benefit expenses | 385 | 21 |
| Provision for share-based remuneration for directors | 61 | 40 |
| Legal welfare expenses | 843 | 844 |
| Welfare expenses | 362 | 344 |
| Repair and maintenance | 123 | 123 |
| Stationery expenses | 460 | 51 |
| Correspondence and transportation expenses | 459 | 47 |
| Power utilities expenses | 45 | 50 |
| Research study expenses | 377 | 33 |
| Advertising expenses | 148 | 10 |
| Provision of allowance for doubtful accounts | 0 | |
| Entertainment expenses | 25 | 3 |
| Donation | 5 | |
| Rents | 974 | 894 |
| Depreciation | 860 | 83 |
| Taxes and dues | 457 | 434 |
| Insurance expenses | 40 | 42 |
| Miscellaneous expenses | 1,006 | 1,35 |
| Total selling, general and administrative expenses | 13,138 | 12,61 |
| Operating income | 6,530 | 5,98 |
| Non-operating income | | |
| Interest income | 0 | |
| Interest on securities | 0 | |
| Dividends income | 2,799 | 3,58 |
| Dividends income of insurance | 145 | 15 |
| Real estate rent | 169 | 19 |
| Foreign exchange gains | 81 | 13 |
| Technical advisory fee | 1,359 | 1,24 |
| Other | 33 | 9 |
| Total non-operating income | 4,590 | 5,42 |
| | 4,390 | 5,42 |
| Non-operating expenses | 14 | 1 |
| Interest expenses | 14 | 1 |
| Sales discounts | 101 | - |
| Rent expenses on real estates | 48 | 3 |
| Provision of allowance for doubtful accounts | 213 | |
| Other | 52 | 4 |
| Total non-operating expenses | 430 | 9: |
| Ordinary income | 10,690 | 11,323 |

| | | Millions of yen |
|--|------------------------------|------------------------------|
| | Year ended | Year ended |
| | March 31, 2021 | March 31, 2022 |
| | Apr. 1, 2020 - Mar. 31, 2021 | Apr. 1, 2021 - Mar. 31, 2022 |
| Extraordinary income | | |
| Gain on disposal of non-current assets | 592 | 0 |
| Gain on sales of investment securities | | 1,177 |
| Total extraordinary income | 592 | 1,178 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 420 | 42 |
| Impairment loss | 353 | 0 |
| Loss on valuation of shares of subsidiaries and associates | 729 | 62 |
| Business restructuring expenses | - | 2,461 |
| Total extraordinary losses | 1,502 | 2,566 |
| Income before income taxes | 9,779 | 9,935 |
| Income taxes-current | 2,530 | 2,303 |
| Income taxes-deferred | 480 | (25) |
| Total income taxes | 3,010 | 2,278 |
| Profit | 6,769 | 7,657 |
| | | |

(3) Statements of Changes in Net Assets (Non-consolidated)

Year ended March 31, 2021 (April 1, 2020 through March 31, 2021)

| Tour ended materies 51, 2021 (riphi 1, 2020 | 6 | | - / | | | | Milli | ons of yen | | | | | | |
|---|----------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|-----------------------------------|--|--------------------|--|--|--|--|--|--|
| | Shareholders' equity | | | | | | | | | | | | | |
| | | Са | apital surpl | us | | Retained | earnings | | | | | | | |
| | | | | | | Other | retained ea | rnings | | | | | | |
| | Capital stock | Legal capital surplus | Other capital surplus | Total Capital surplus | Legal retained earnings | Reserve for reduction entry | Reserve for investment on information technology | General reserve | | | | | | |
| Balance at the beginning of current period | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,840 | 35,720 | | | | | | |
| Cumulative effects of changes in accounting policies | | | | | | | | | | | | | | |
| Restated balance | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,840 | 35,720 | | | | | | |
| Changes of items during the period Provision of reserve for investment on information technology Reversal of reserve for investment on information technology Dividends of surplus | | | | | | | 200 (480) | | | | | | | |
| Profit | | | | | | | | | | | | | | |
| Purchase of treasury shares | | | | | | | | | | | | | | |
| Disposal of treasury shares Net changes of items other than shareholders' equity | | | | | | | (280) | | | | | | | |
| Total changes of items during the period | - | - | - 116 | | 1 (12 | - | (280) | - | | | | | | |
| Balance at the end of current period | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,560 | 35,720 | | | | | | |

Millions of yen

| | S | hareholder | s' equity | | Valuation a | nd translation | adjustments | |
|---|---|----------------------------|--------------------|----------------------------------|---------------------------------|--|---|---------------------|
| | Retained e | arnings | | | Valuation | | | |
| | Other retained earnings Retained earnings | Total Retained earnings | Treasury shares | Total Shareholders' equity | difference on available-for- | Deferred gains or losses on hedges | Total valuation and translation adjustments | Total Net assets |
| | brought forward | 6 | | | sale securities | | | |
| Balance at the beginning of current period | 32,763 | 71,937 | (2,593) | 83,212 | 8,376 | (0) | 8,376 | 91,588 |
| Cumulative effects of changes in accounting policies | | _ | | _ | | | | _ |
| Restated balance | 32,763 | 71,937 | (2,593) | 83,212 | 8,376 | (0) | 8,376 | 91,588 |
| Changes of items during the period | | | | | | | | |
| Provision of reserve for investment on information technology | (200) | _ | | _ | | | | - |
| Reversal of reserve for investment on information technology | 480 | — | | - | | | | — |
| Dividends of surplus | (3,420) | (3,420) | | (3,420) | | | | (3,420) |
| Profit | 6,769 | 6,769 | | 6,769 | | | | 6,769 |
| Purchase of treasury shares | | | (0) | (0) | | | | (0) |
| Disposal of treasury shares | | | | — | | | | — |
| Net changes of items other than shareholders' equity | | | | | 5,860 | (3) | 5,857 | 5,857 |
| Total changes of items during the period | 3,628 | 3,348 | (0) | 3,347 | 5,860 | (3) | 5,857 | 9,205 |
| Balance at the end of current period | 36,391 | 75,285 | (2,594) | 86,559 | 14,237 | (3) | 14,234 | 100,794 |

Millions of yen

| | Shareholders' equity | | | | | | | | | | |
|--|----------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|-----------------------------------|--|--------------------|--|--|--|
| | | Ca | pital surpl | us | | Retained | earnings | | | | |
| | | | | | | Other | retained ea | rnings | | | |
| | Capital stock | Legal capital surplus | Other capital surplus | Total Capital surplus | Legal retained earnings | Reserve for reduction entry | Reserve for investment on information technology | General reserve | | | |
| Balance at the beginning of current period | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,560 | 35,720 | | | |
| Cumulative effects of changes in accounting policies | | | | | | | | | | | |
| Restated balance | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,560 | 35,720 | | | |
| Changes of items during the period Provision of reserve for investment on information technology Reversal of reserve for investment on information technology Dividends of surplus Profit Purchase of treasury shares Disposal of treasury shares Net changes of items other than shareholders' equity | | | | | | | 200 (480) | | | | |
| Total changes of items during the period | — | — | — | — | — | - | (280) | — | | | |
| Balance at the end of current period | 6,455 | 7,297 | 116 | 7,413 | 1,613 | 0 | 1,280 | 35,720 | | | |

| | | | | | | | IVIIIII | ons of yen |
|---|----------------------------|----------------|-----------|------------------------|-----------------------------------|--------------------------------|------------------------------------|---------------------|
| | S | hareholdeı | s' equity | | Valuation a | nd translation | adjustments | |
| | Retained e | arnings | | | Valuation | | | T . 1 |
| | Other retained earnings | Total Retained | Treasury | Total Shareholders' | difference on | Deferred gains or losses on | Total valuation and translation | Total Net assets |
| | Retained earnings | earnings | shares | equity | available-for- sale securities | hedges | adjustments | |
| | brought forward | 5 | | | sale securities | | | |
| Balance at the beginning of current period | 36,391 | 75,285 | (2,594) | 86,559 | 14,237 | (3) | 14,234 | 100,794 |
| Cumulative effects of changes in accounting policies | 38 | 38 | | 38 | | | | 38 |
| Restated balance | 36,430 | 75,324 | (2,594) | 86,598 | 14,237 | (3) | 14,234 | 100,832 |
| Changes of items during the period | | | | | | | | |
| Provision of reserve for investment on information technology | (200) | _ | | _ | | | | _ |
| Reversal of reserve for investment on information technology | 480 | _ | | - | | | | _ |
| Dividends of surplus | (3,078) | (3,078) | | (3,078) | | | | (3,078) |
| Profit | 7,657 | 7,657 | | 7,657 | | | | 7,657 |
| Purchase of treasury shares | | | (1) | (1) | | | | (1) |
| Disposal of treasury shares | | | 51 | 51 | | | | 51 |
| Net changes of items other than shareholders' equity | | | | | (2,329) | (21) | (2,350) | (2,350) |
| Total changes of items during the period | 4,858 | 4,578 | 50 | 4,628 | (2,329) | (21) | (2,350) | 2,278 |
| Balance at the end of current period | 41,288 | 79,902 | (2,544) | 91,227 | 11,908 | (24) | 11,883 | 103,110 |

Millions of yen

(Change in accounting policy)

(Application of Accounting Standard for Revenue Recognition, etc.)

The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020, hereinafter referred to as "Revenue Recognition Accounting Standard"), etc. have been applied from the beginning of the fiscal year. In accordance with the Revenue Recognition Accounting Standard etc., revenue is recognized at the amount expected to be received in exchange for the promised goods or services when the control of the goods or services is transferred to the customer. Regarding construction contracts and so on, as a result of examining the identification of performance obligations and the timing of its satisfaction, revenue recognition method has been changed to recognize revenue over time after the application of the Revenue Recognition Accounting Standard etc., though previously the percentage-of-completion method had been applied for construction contracts for which the completion of a certain percentage of the entire work is reliably recognizable and the completed-contract method had been applied for the other construction contracts.

Regarding maintenance contracts and so on, as a result of examining the identification of performance obligations and the timing of its satisfaction, revenue recognition method has been changed to recognize revenue over time after the application of the Revenue Recognition Accounting Standard, though previously revenue had been recognized when service is completely rendered.

The progress of satisfaction of performance obligations in revenue recognition over time is measured by the ratio of incurred costs to estimated total costs (input methods). In addition, revenue is recognized by cost recovery method in case incurred costs are expected to be recoverable though the progress of satisfaction of performance obligations cannot be reasonably measured.

In addition, the sales discount recorded as non-operating expenses in the previous fiscal year is deducted from the net sales of completed construction contracts from this fiscal year.

The application of the Revenue Recognition Accounting Standard etc. is pursuant to the transitional treatment stipulated in the proviso of Paragraph 84 of the Revenue Recognition Accounting Standard. The cumulative effect when applying the Revenue Recognition Accounting Standard etc. retrospectively from before the beginning of the fiscal year is added to or subtracted from the retained earnings at the beginning of the fiscal year, and thus the Revenue Recognition Accounting Standard etc. have been applied from the beginning balance.

As a result, net sales of completed construction contracts increased by 173 million yen, cost of sales of completed construction contracts increased by 200 million yen, gross profit on completed construction contracts and operating income decreased by 27 million yen, ordinary income and profit before income taxes decreased by 13 million yen respectively. Also, beginning balance of retained earnings increased by 38 million yen, net assets per share increased by 0.74 yen and net income per share decreased by 0.40 yen respectively.

(Application of Accounting Standard for Fair Value Measurement, etc.)

The "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019, hereinafter referred to as "Fair Value Measurement Accounting Standard") etc., have been applied from the beginning of the fiscal year. In accordance with the transitional treatment stipulated in the Paragraph 19 of Fair Value Measurement Accounting Standard and stipulated in the Paragraph 44-2 of "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019), the new accounting policy stipulated by the Fair Value Measurement Accounting Standard, etc. are applied in the future. These applications have no impact on the financial statements.

(Additional information)

(Effects of the spread of COVID-19)

The future outlook of the world economy and market environment for the Company are on a recovery trend due to widespread vaccine rollouts and so on, though they remain highly uncertain because the effects of the COVID-19 still continue due to widespread of new variant of the COVID-19 and so on.

Under these circumstances, accounting estimates for the valuation of shares of subsidiaries and associates and so on in the fiscal year are performed based on the assumption that capital investment will recover mainly in North America, Japan, China, India and so on in the future.

(Supplementary information)

1. Statement for orders-received, net sales of completed construction contracts, and construction carried forward by each division (consolidated)

| | | | | | | - | | | | | Mi | llion | ns of yer |
|--|---|---|---|---|--------|---|-------------------------------------|---|--------|---------------------|----------|-------|-----------|
| | | Year ended March 31, 2021 (Apr. 1, 2020 - Mar. 31, 2021) | | | | | Year ended Mar (Apr. 1, 2021 - M | | | Increase (decrease) | | | |
| | | Amounts | | | % | | Amounts | | % | | Amounts | | % |
| Orders-received | | | | | | | | | | | | | |
| Green Technology System Division | | | | | | | | | | | | | |
| HVAC for buildings | | 45,910 | | | 22.9 | | 43,329 | | 18.7 | | (2,581) | | (5.6) |
| Industrial HVAC | | 89,607 | | | 44.7 | | 115,588 | | 49.8 | | 25,981 | | 29.0 |
| Total | | 135,518 | | | 67.6 | | 158,917 | | 68.5 | | 23,399 | | 17.3 |
| [Overseas] |] | 38,800 |] | [| 19.4] | [| [35,964] | [| 15.5] | [| (2,835)] | [| (7.3)] |
| Paint Finishing System Division | | 64,951 | | | 32.4 | | 73,202 | | 31.5 | | 8,251 | | 12.7 |
| [Overseas] |] | 49,528 |] | [| 24.7] | [| [52,686] | [| 22.7] | [| 3,158] | [| 6.4] |
| Total | | 200,469 | | | 100.0 | | 232,120 | | 100.0 | | 31,651 | | 15.8 |
| [Overseas] |] | 88,328 |] | [| 44.1] | [| [88,650] | [| 38.2] | [| 322] | [| 0.4] |
| Net sales of completed construction contracts Green Technology System Division | | | | | | | | | | | | | |
| HVAC for buildings | | 40,952 | | | 20.2 | | 40,978 | | 19.6 | | 26 | | 0.1 |
| Industrial HVAC | | 93,099 | | | 46.0 | T | 93,414 | | 44.6 | | 315 | | 0.3 |
| Total | | 134,051 | | | 66.2 | T | 134,393 | | 64.2 | | 341 | | 0.3 |
| [Overseas] | 1 | 37,290 | 1 | Г | 18.4] | 1 | 40,255] | Γ | 19.2] | [| 2,964] | [| 8.0] |
| Paint Finishing System Division | | 68,497 | | | 33.8 | | 74,867 | | 35.8 | | 6,370 | | 9.3 |
| [Overseas] |] | 55,500 |] | [| 27.4] | [| [61,297] | [| 29.3] | [| 5,796] | [| 10.4] |
| Total | | 202,548 | | | 100.0 | | 209,261 | | 100.0 | | 6,712 | | 3.3 |
| [Overseas] |] | 92,791 |] | [| 45.8] | [| [101,552] | [| 48.5] | [| 8,761] | [| 9.4] |
| Construction carried forward | | | | | | | | | | | | | |
| Green Technology System Division | | | | | | | | | | | | | |
| HVAC for buildings | | 50,563 | | | 29.3 | | 52,777 | | 26.6 | | 2,214 | | 4.4 |
| Industrial HVAC | | 67,477 | | | 39.2 | | 90,388 | | 45.6 | | 22,910 | | 34.0 |
| Total | | 118,041 | | | 68.5 | | 143,166 | | 72.2 | | 25,125 | | 21.3 |
| [Overseas] |] | 36,939 |] | [| 21.4] | [| [33,672] | [| 17.0] | [| (3,266)] | [| (8.8)] |
| Paint Finishing System Division | | 54,189 | | | 31.5 | | 55,123 | | 27.8 | | 933 | | 1.7 |
| [Overseas] |] | 45,212 |] | [| 26.3] | [| [39,218] | [| 19.8] | [| (5,993)] | [(| (13.3)] |
| Total | | 172,231 | | | 100.0 | l | 198,289 | | 100.0 | | 26,058 | | 15.1 |
| [Overseas] |] | 82,151 | 1 | Γ | 47.7] | ſ | [72,891] | ſ | 36.8] | [| (9,260)] | [(| (11.3)] |

(Note) 1. The amounts of orders received, net sales of completed construction contracts, and construction carried forward are the transacted amount with external customers.

2.In the previous consolidated fiscal year, there is 6 million yen difference between net sales of completed construction contracts of 134,051 million yen and total sales of 134,058 million yen in the segment information by the Green Technology System Division.

There is 0 million yen difference between net sales of completed construction contracts of 68,497 million yen and total sales of 68,497 million yen in the segment information by Paint Finishing System Division. Above differences are due to intersegment sales.

3.In the consolidated fiscal year, there is 6 million yen difference between net sales of completed construction contracts of 134,393 million yen and total sales of 134,399 million yen in the segment information by the Green Technology System Division.

There is 14 million yen difference between net sales of completed construction contracts of 74,867 million yen and total sales of 74,882 million yen in the segment information by Paint Finishing System Division. Above differences are due to intersegment sales.

4. Regarding foreign exchange translation of contracts carried forward from previous year in foreign subsidiaries, fluctuation amount because of foreign exchange is adjusted in the beginning balance of construction contracts carried forward.

| Beginning balance of construction contracts brought forward after adjustment in the fiscal year is as follows. |
|--|
| Green Technology System Division |

| HVAC for buildings | 50,427 million yen | | |
|---------------------------------|---------------------|------------|---------------------|
| Industrial HVAC | 68,215 million yen | [overseas | 37,964 million yen] |
| Sub total | 118,642 million yen | [overseas | 37,964 million yen] |
| Paint Finishing System Division | 56,789 million yen | [overseas | 47,829 million yen] |
| Total | 175,431 million yen | [overseas | 85,793 million yen] |

2. Statement for orders-received, net sales of completed construction contracts, and construction carried forward by each division (Non-consolidated)

| | | | | | | | | | | | | lions of ye | | |
|--|---|--|---|---|-------|---|------------------------------------|---|---------|---|---------------------|-------------|--|--|
| | | Year ended March 31, (Apr. 1, 2020 - Mar. 31, 2 | | | | | Year ended Ma (Apr. 1, 2021 - 1 | | | | Increase (decrease) | | | |
| | | Amounts | | | % | | Amounts | | % | | Amounts | % | | |
| Orders-received | | | | | | | | | | | | | | |
| Green Technology System Division | | | | | | | | | | | | | | |
| HVAC for buildings | | 43,610 | | | 38.9 | | 40,766 | | 28.1 | | (2,843) | (6.5) | | |
| Industrial HVAC | | 50,949 | | | 45.5 | | 79,619 | | 54.8 | | 28,669 | 56.3 | | |
| Total | | 94,559 | | | 84.4 | | 120,385 | | 82.9 | | 25,825 | 27.3 | | |
| [Overseas] |] | 282 |] | [| 0.3] | | [148 |] | [0.1] | [| (133)] | [(47.5) | | |
| Paint Finishing System Division | | 17,512 | | | 15.6 | | 24,893 | | 17.1 | | 7,380 | 42.1 | | |
| [Overseas] | [| 3,995 |] | [| 3.6] | | [6,029 |] | [4.2] | [| 2,033] | [50.9 | | |
| Total | | 112,072 | | | 100.0 | | 145,278 | | 100.0 | | 33,206 | 29.6 | | |
| [Overseas] |] | 4,277 |] | [| 3.9] | | [6,177 |] | [4.3] |] | 1,899] | [44.4 | | |
| Net sales of completed construction contracts Green Technology System Division | | | | | | | | | | | | | | |
| HVAC for buildings | | 37,797 | | | 34.8 | | 38,301 | | 35.7 | | 504 | 1.3 | | |
| Industrial HVAC | | 55,995 | | | 51.5 | l | 53,341 | | 49.6 | | (2,653) | (4.7) | | |
| Total | | 93,793 | | | 86.3 | l | 91,643 | | 85.3 | | (2,149) | (2.3) | | |
| [Overseas] | [| 311 |] | [| 0.3] | | [317 |] | [0.3] | [| 6] | [2.1 | | |
| Paint Finishing System Division | | 14,874 | | | 13.7 | | 15,791 | | 14.7 | | 917 | 6.2 | | |
| [Overseas] |] | 3,706 |] | [| 3.4] | | [4,177 |] | [3.9] | [| 470] | [12.7 | | |
| Total | | 108,667 | | | 100.0 | I | 107,435 | | 100.0 | | (1,231) | (1.1) | | |
| [Overseas] |] | 4,018 |] | [| 3.7] | | [4,494 |] | [4.2] | [| 476] | [11.9 | | |
| Construction carried forward Green Technology System Division | | | | | | | | | | | | | | |
| HVAC for buildings | | 49,736 | | | 54.2 | | 52,068 | | 40.3 | | 2,332 | 4.7 | | |
| Industrial HVAC | | 30,686 | | | 33.5 | Ì | 56,679 | | 43.9 | T | 25,992 | 84.7 | | |
| Total | | 80,423 | | | 87.7 | t | 108,748 | | 84.2 | | 28,325 | 35.2 | | |
| [Overseas] |] | 172 |] | [| 0.2] | I | |] | [0.0] |] | (169)] | [(98.6) | | |
| Paint Finishing System Division | | 11,278 | | | 12.3 | İ | 20,352 | | 15.8 | T | 9,074 | 80.5 | | |
| [Overseas] |] | 3,189 |] | [| 3.5] | | [5,025 |] | [3.9] |] | 1,836] | [57.6 | | |
| Total | | 91,701 | | | 100.0 | Ì | 129,100 | | 100.0 | T | 37,399 | 40.8 | | |
| [Overseas] |] | 3,361 | 1 | ſ | 3.7] | Ì | [5,027 | 1 | [3.9] | 1 | 1,666] | [49.6 | | |