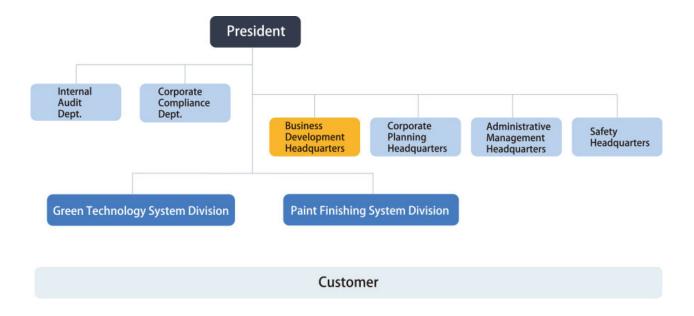


News Release

Taikisha to Establish Business Development Headquarters

 Aiming to achieve business growth from the perspective of overall Group optimization –

Taikisha, Ltd. (Head Office: Shinjuku-ku, Tokyo; Representative Director, President: Masashi Osada; hereafter referred to as Taikisha) announces that it will establish a new Business Development Headquarters effective April 1, 2024, to promote more unifiedmanagement and business operations of the Taikisha Group from a global perspective. The President will serve concurrently as the Chief Executive of the Business Development Headquarters and lead initiatives to create and implement growth strategies, including the development of new business field from a growth investment perspective.



Objective

Since its establishment in 1913, Taikisha was quick to engage in overseas business,

and has long been business activities rooted in local communities around the world.

The Group's global network, which extends to approximately 20 countries and regions,

is now one of its major strengths. A new Business Development Headquarters will be

established as of April 1, 2024 to leverage these strengths and deliver further business

growth.

Overview

The newly established Business Development Headquarters will plan and promote

business development, including entry into and expansion of businesses in countries

and regions with growth potential, with a view toward M&A, capital and business

alliances, etc. It will also focus on accumulating and sharing know-how related to these

areas and talent development. Furthermore, from the perspective of overall Group

optimization, we will also endeavor to strengthen the management system of domestic

and overseas Group companies and optimize the capital structure.

Looking ahead

The environment surrounding our businesses is changing rapidly and fostering greater

uncertainty. Against this backdrop, Taikisha Group will strive to improve the collective

ability of the Group to achieve global business growth.

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